# Comptroller's Response April 2, 2020

Case # 20-0019-I

_	Name & Title	Henry J. Raymond, Director	City of
RON	Agency Name & Address	Department of Finance 100 N. Holliday Street Baltimore, MD 21202	Baltimore
FROM	Subject	Management Alert OIG Case 20-0019-I	MEMO
			Date: April 8, 2020

To: Isabel Mercedes Cumming Inspector General Office of the Inspector General

Attached please find the response prepared by the Office of the Comptroller. Any questions regarding the Comptroller's response should be directed to the Office of the Comptroller.

#### COMPTROLLER

JOAN M. PRATT, CPA Room 204, City Hall Baltimore, Maryland 21202-3461



#### OFFICE OF THE COMPTROLLER

Department of Audits Department of Real Estate Municipal Post Office Municipal Telephone Exchange Harbor Master

April 2, 2020

Mr. Henry Raymond, Director Baltimore City Department of Finance Room 469, City Hall 100 N. Holliday Street Baltimore, Maryland 21202

Dear Mr. Raymond:

Thank you for forwarding the Management Alert OIG Case: 20-0019-1 to my office. We carefully reviewed the Management Alert OIG Case: 20-0019-1 and found that the information reported on uninstalled lines and billings of agencies for service not performed is inaccurate. Our response provides an explanation of this position.

Sincerely,

nhattcpA

∕Joan M. Pratt, CPA Comptroller

# DEPARTMENT OF COMMUNICATIONS SERVICES

## RESPONSE

Management Alert OIG Case: 20-0019-1

OFFICE OF THE COMPTROLLER 4-2-2020

This is in response to the Management Alert OIG Case: 20-0019-1 referred by the Office of the Inspector General (OIG) to the Director, Department of Finance and a copy sent to Comptroller, Joan Pratt, on March 11, 2020.

The OIG reported receiving a complaint related to irregular billing practices by the MTE, the investigation is ongoing. During the investigation, the OIG also reported finding billing concerns that require the immediate attention of the Department of Finance.

On March 2, 2020, the OIG reported discovering a spreadsheet listing Voice Over Internet Protocol (VoIP) lines billed to City agencies but reportedly never installed by MTE (Exhibit 1). According to the OIG, the VoIP spreadsheet was analyzed, and confirmed 240 VoIP lines were never installed, however City agencies were billed for the lines. The OIG report further stated, from September 2017 through February 2020 it was determined that City agencies have reported payments of approximately \$123,543.85 for the 240 VoIP lines that are currently not in service. The OIG reported to have verified the 240 VoIP lines were not in service by calling them directly.

#### (a) The OIG reported receiving a complaint related to irregular billing practices by the MTE.

As a result of billing irregularities when billing was controlled and managed by Verizon under the Centrex system, an integral part of the implementation of VoIP was the procurement of an effective billing system that could be controlled and managed by the MTE. The MTE procured Win Bill to use as its billing platform. Therefore, MTE billing is more accurate today with VoIP. However, accuracy in billing is dependent upon agency Telecom Coordinators providing timely service requests including requests for changes, adds or moves of telephone equipment. Regular review of the monthly bill as described below is imperative for the agencies.

All City agencies have assigned Telecom Coordinators and budget analysts. The Telecom Coordinators have been provided training on the City's billing platform (Win Bill) which is hosted online. They also have ability to review their departmental monthly bills, and request/pull various reports. The billing system is real- time and agencies can review their bills as far back as to when the system was implemented. The Telecom Coordinators have further been advised that, final monthly bills are only available after the 5<sup>th</sup> of the month. Occasionally, the MTE receives inquiries on billing questions and these issues are addressed with the responsible agency.

## (b) On March 2, 2020, the OIG reported discovering a spreadsheet listing VOIP lines billed to City agencies but never installed by MTE.

Although the OIG said it reported discovering a spreadsheet listing VoIP lines billed to City agencies but not installed, as part of MTE's internal controls we started reviewing traffic on VoIP lines without activity on February 7, 2020. The lines in the OIG's exhibit 1, show a spreadsheet with 20 different City agencies, the bill number, budget number, bill description and charges.

On or about February 7, 2020 a member of the MTE technical staff conducting internal technical controls notified management on findings during a traffic review. The VoIP technical support staff noticed VoIP lines on the network and without traffic activity. The VoIP staff member was directed to conduct a detailed review and determine how many lines are reported inactive. A final report showed 359 inactive lines. Some have been installed for testing over the course of VoIP implementation and are not being billed to any agency. At the direction of Management, the staff brought the findings to the attention of the billing supervisor.

On February 11, 2020, 2:59 PM an email attachment was sent to MTE billing supervisor with 359 lines (Exhibit M-1.) for billing review. The MTE billing supervisor marked each line off and updated the billing system before end of February 2020. At the end of February, billing was suspended for most of these lines pending final technical review and audits with the respective agencies.

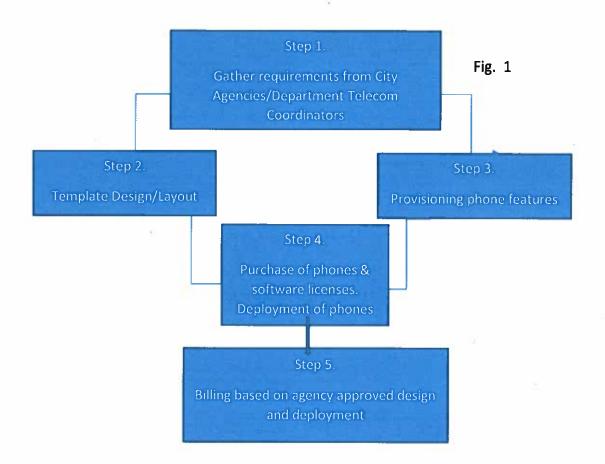
According to the OIG's Management Alert, 240 (MTE counted 203) VoIP lines were reported billed to City agencies but never installed. As shown on the process flow for implementing VoIP and billing (Fig.1) below, the first step in VoIP implementation is requirements gathering and analysis. During this step, Mitel engineers meet with each City agency/department to find out their requirements for the new phone system. Based on MTE records 157 lines out 203 on the reported OIG listing were originally installed by Mitel based on agency requirements. The MTE is still in the process of reviewing records to identify the remainder of the 46 lines. It is important to note that once requested services are installed and accepted by the agency Telecom Coordinators, billing is initiated whether the lines are used or not.

The Telecom Coordinators do have a user's group forum (Baltimore Telecommunications Users Group) BTUG, that has been in existence for three years. This user group meets quarterly in the City to discuss telephone issues, new service features and best practices for Telecom Coordinators. One of the paramount best practices is for agencies to request the MTE to move, add or change to telephone equipment or a service. Some agencies have neglected to submit a request to the MTE for moves, adds or changes to telephone equipment and/or to managing their telecommunication monthly bills. It is the responsibility of each City agency to review its monthly telecommunication bills, report any suspected errors or discrepancies in requested services to the MTE, and request an adjustment or credit, if applicable. As discussed below, some of the alleged overbilling resulted from agencies not following documented procedures for services adds/deletes (moves, adds or changes).

2

## Process workflow for implementing VoIP and billing:

The chart below shows the various steps.



#### (c) Reported physical Audit of OIG's VoIP listing of 203 lines:

MTE technicians were tasked to conduct a random physical audit of some of the lines and offices in the OIG listing. Technicians subsequently found:

- 1. VolP phones packed in boxes (Police department)
- 2. One Comptroller's office VoIP phone was disconnected due to office re-arrangement
- 3. One phone on DPW Director's office alternate desk was moved and not found
- 4. Other agencies had VoIP phones disconnected from the wall jacks.

If properly managed, one of the benefits of VoIP is the ability to move phones to a different location. However, the MTE must be involved through a Telephone Service Request and one of the MTE Techs will move the phone or unplug. Despite official notifications from the MTE advising users not to move their phones because of E911 requirements, some agencies move or unplug phones. Sometimes this occurs after an employee is no longer employed by the agency. The agencies have stated it is their intention to have the

equipment available, when they need a phone in THE future. However, the agency incorrectly assumed that by unplugging a phone the agency would not be billed. Phones/lines programmed in the VoIP system use system resources and licenses for which MTE pays, and for which agencies are billed. Therefore, following established procedures will lessen the likelihood of an agency being billed for service. Telecom Coordinators have been trained on the proper procedures to request, add/remove services. The unintended actions of end users unplugging phones from the network without the purview of the agency Telecom Coordinator raises technical and billing issues.

As part of our internal controls and audit following the OIG's management alert, we further contacted agency Telecom Coordinators with the listing from the OIG and advised them to issue immediate orders to disconnect lines they no longer need. Responses received include one response from the DHCD stating they had several lines in one location which is now occupied by the Health department. A response from DPW advised a conference room phone (410-396-1095) needed by the office of Safety and Training is unplugged, and should not be suspended or disconnected.

#### (d) Reported Bill Creation Date and Months Billed:

The OIG presented a report showing bill creation date and months billed. The report shows several lines for the Baltimore Police Department (BPD) billed for 28, 26, 18 months. Due to infrastructure and prevailing security issues, the first set of VoIP lines for BPD were installed on 12/17/18 (14 months). It therefore suffices to say, if a number was called and it indicates not in service such as the line at the Comptroller's office which was disconnected from the wall during office changes, it is incorrect to assume the line has been offline since it was installed. Again, simply unplugging a phone does not stop the billing.

#### (e) The OIG reported verifying lines that were not in service by calling them:

Unlike a traditional plain old telephone (POTS) or analog line from the telephone carrier which often has a recorded intercept to indicate "this line is disconnected or not in service", VoIP calls within the City' internal VoIP network do not have intercepts announcements. A VoIP line is a data line and when called, it will ring continuously if there are multiple rollover lines on the set or it goes to voice mail. Calling a line that has been unplugged will indicate "not in service". It is the responsibility of each agency to provide requirements for phones to be installed. If that phone had been installed but never used (or unplugged) it could be misinterpreted as "never installed". A more reliable test for a VoIP line indicating a "not in service" condition would be to conduct a thorough traffic analysis and intrusive testing. Again, simply unplugging a phone does not stop the billing or use of VoIP system licenses/resource.

#### **Background on VolP Implementation:**

The City of Baltimore initiated the Telecommunication Improvement and Procurement project to accomplish several objectives: technical, financial, and operational.

- First, the City needed to modernize its telecommunications systems serving City agencies and the public. It was using proven, but 20<sup>th</sup> century technology that had been in place for decades with minimal upgrades. The technology supported by Verizon did not provide many of the features, functions, and applications the City needed to address its growing business and Citizens requirements.
- 2. Second, the City aimed to reduce the costs of its telecommunications services. It had been paying monthly recurring costs to Verizon for years for a relatively static and legacy system. In addition, the Verizon billing system was overly complex and cumbersome resulting in frequent monthly billing errors. This complexity necessitated continuous audits for credits back to the City. In addition, the Verizon address database was found flawed with errors of wrong service addresses and quantities.
- 3. Third, the City wanted to decrease its reliance on multiple service vendors that focused on their priorities, rather than those of the City.

The VoIP implementation has resulted in positive impacts on all three of the original objectives. New advanced communication features have been deployed to City agencies and staff. The City has reduced its reliance on communication vendors and is now in more control of critical operational communications infrastructure. City finances along with MTE's budget have been positively impacted with the ongoing VoIP implementation. Overall, billing/physical audits and optimization efforts of Verizon services have continued as increasing number of City agencies are consolidated into the VoIP architecture. As of March 31, 2020, approximately 8649 VoIP lines have been installed across the City enterprise.

#### **Conclusion:**

The MTE thanks the OIG for presenting its management alert. We wish to conclude with the following remarks and observations.

- 1. The MTE is in the final stages of a time sensitive VoIP implementation. As an internal service, the MTE is mandated to collect payments from City agencies requesting VoIP or other telecom services to balance its annual budget.
- 2. Occasionally the MTE will make mistakes in billing either through human or computer error, but as soon as the MTE finds the error or is notified by a City agency, the issue is investigated, corrections made and credits applied through journal entries to the respective agency's billing account number.

5

- 3. MTE will resume billing for the 157 lines that did not bill in February until the respective agency telecom coordinator issues a Telephone Service Request form (TSR) AM 507-1-1 for such line/lines to be permanently disconnected. Based on station programming information provided by Mitel, the 157 lines are valid service requests.
- 4. The MTE recently acquired the Mitel Performance Analytics (MPA) software. The MPA software is an advanced tool that will assist MTE to troubleshoot and proactively monitor VoIP devices, measure network performance, and identify voice and network quality concerns. The MTE VoIP tool will also be available to respond to Telecom Coordinator requests to more quickly answer billing inquiries and confirm service/phone quantities and activities.
- 5. We will revise the administrative manual AM-507-1 (Municipal Telephone Service) and add a section on VoIP policy and online billing management. This will also include reminders to Telecom Coordinators that managing telephone services for their agencies is an active process, rather than a passive role.
- 6. We will continue to remind City agencies to review their monthly bills and offer additional/recurring training on WinBill to new telephone coordinators and budget analysts. We recognize training is a continuum and will ensure our billing team continues to provide administrative assistance to City agencies with any/all billing concerns and questions.

Finally, if the OIG had contacted the MTE before it began its audit process for the lines that were allegedly improperly billed, the internal controls as described above that allowed the MTE to independently identify this billing issue as well as information on its billing process would have been provided to the OIG. This would have resulted in a better understanding of how billing is determined, the proper manner to determine if lines are installed, whether they were billed properly, and therefore should not have resulted in a Management Alert.

Thank you for the opportunity to respond to this Management Alert.

.

10 ANY 12

_		PHONE			PHONE
v	OICE MAIL		AGENCY	LOCATION	TYPE
1	FALSE	10023	N/A	TBA	6940 IP
1 2	FALSE	22222		ТВА	5340e IP
3	TRUE	 	MOSH	1731 E Chase St	5330e IP
4	TRUE	13849	МТЕ	1401 Russell St.	5330e IP
	FALSE		BPD- Gun Offenders Reg.	4750 Mount Hope Dr.	5330e IP
1	FALSE		BPD- Gun Offenders Reg.	4750 Mount Hope Dr.	5330e IP
-	FALSE		BPD- Gun Offenders Reg.	4750 Mount Hope Dr.	5330e IP
	FALSE		BPD- Gun Offenders Reg.	4750 Mount Hope Dr.	5330e IP
	FALSE		Court Rm 445	111 N Calvert st	5330e IF
	FALSE		Court Rm 445	111 N Calvert st	5330e IF
	FALSE		Court Rm 445	111 N Calvert st	 5330e IF
	FALSE		Court Rm 445	111 N Calvert st	5330e II
	FALSE		Court Rm 445	111 N Calvert st	5330e H
	FALSE	41280		Western District	5330e II
	FALSE	41281		Western District	5330e II
	FALSE	41290		Western District	5530e II
	FALSE	41324		Western District	5330e I
	FALSE	41325		Western District	5330e I
_	FALSE	41326		Western District	5330e II
	FALSE	41327		Western District	5330e I
_	FALSE	41378		TBA	5330e II
-	FALSE	41379		ТВА	5330e II
_	FALSE	41380		ТВА	5330e I
	FALSE	41386		TBA	5330e II
_	FALSE		BCFD	ТВА	5330e I
_	FALSE		Housing	417 E. Fayette	5330e I
_	FALSE		DPW	2695 W. Franklin	5330e I
_	FALSE		DPW	5030 Reisterstown Rd	5330e I
_	FALSE		DPW	5030 Reisterstown Rd	5330e I
			DPW	5030 Reisterstown Rd	5550e I
	FALSE		DPW	5030 Reisterstown Rd	5330e I
-	FALSE		BCIT	401 E. Fayette Street 2nd Floor	5330e I
-	TRUE		BCFD	2249 Edmonston Ave.	5330e I
+	FALSE		Rec and Parks	1601 Pennsylvania Ave.	5330e I
	FALSE		Rec and Parks	1601 Pennsylvania Ave.	5330e I
1	FALSE		BPD- Recruiting	601 E. Baltimore St.	5330e I
6	FALSE	79910	Dr D- Recruining		50 - 68 Mar

34 - XX

_		PHON	E		PHON
X	OICE MAIL	EXT.	AGENCY	LOCATION	TYPE
	FALSE		49917 BPD- Recruiting	601 E. Baltimore St.	5330e
7	FALSE		49945 DGS	201 Fallsway	5330e
8	FALSE		49944 DGS	201 Fallsway	5330e
9	FALSE		50117 BPD	Northern District	5330e 5330e
ю	FALSE		50979 BCFD	4522 Harford Rd.	
11	FALSE		51657 MOHS	1401 E. Preston	53306
2	FALSE		51658 MOHS	1401 E. Preston	53306
1.5	FALSE		51659 MOHS	1401 E. Preston	53306
14 15	FALSE		51738 BPD	Northern District	53306
-	FALSE		51814 BPD	Northern District	53306
16 17	FALSE		51815 BPD	Northern District	53300
17 10	FALSE		51930 BPD	Western District	
8	FALSE		51960 BPD	Western District	5530
<b>19</b>	FALSE		51969 BPD	Western District	5330
0	TRUE		53293 DPW	200 N. Holliday	5330
51	FALSE		57219 DHCD	3411 Bank St.	5330
52	FALSE		57220 DHCD	3411 Bank St.	5330
53	FALSE		57223 DHCD	3411 Bank St.	5330
54 	FALSE FALSE		57225 DHCD	3411 Bank St.	5330
55	FALSE		57226 DHCD	3411 Bank St.	5330
56 	FALSE		57227 DHCD	3411 Bank St.	5330
57			57228 DHCD	3411 Bank St.	5330
58	FALSE FALSE		57334	ТВА	5330
59 			57706 MOHS	7 E. Redwood St.	5330
60	TRUE		63761 Police Dept	601 E Fayette	5330
61	FALSE		64354 BPD	Western District	5330
62	FALSE		64864 Finance	200 N. Holliday	5330
6 <b>3</b>	TRUE		65140	TBA	5330
64	FALSE		65141	ТВА	5330
65	FALSE		65156 DPW	200 N. Holliday	5330
66			67982 DOT IT	2025 Inverness Ave.	5330
67			9999	ТВА	5320
68	1		11114 SAO	120 E. Baltimore	5320
69			13231 MOIT	401 E. Fayette St	5320
70			19039 Police Dept	601 E Fayette	5320
71	FALSE FALSE		19040 Police Dept	601 E Fayette	532

		IE		PH	HONE
NCE MAIL			LOCATION		YPE
			601 E Fayette		320e IP
			601 E Fayette		320e IP
					320e IP
					320e IP
					320e IP
			601 E Fayette		320e IP
			601 E Fayette		320e IP
			3000 DRUID PARK DRIVE		320e IP
			DRUID PARK DRIVE		320e IP
	-10		3000 DRUID PARK DRIVE		320e IP
			8201 Eastern Blvd		320e IP
			8201 Eastern Blvd		320e IF
			100 Holiday St.		320e II
			100 Holiday St.	4	320e II
			1001 Fayette St.		320e II
			1001 Fayette St.		320e II
			417 E. Fayette St.		320e II
			1001 Fayette St.		320e Il
			414 N. Calvert St		320e II
			1001 Fayette St.		320e Il
			414 N. Calvert St		320e II
			414 N. Calvert St		320e II
			414 N. Calvert St		320e II
			414 N. Calvert St		320e I
			ТВА		5320e I
			601 E. Fayette		5320e I
			200 Holiday St		5320e I
			TBA		5320e I
			425 S. Calhoun St		5320e I
			425 S. Calhoun St		5320e I
			601 E. Fayette		5320e I
			601 E. Fayette		5320e I
			425 S. Calhoun St		5320e I
			425 S. Calhoun St.		5320e I
			601 E. Baltimore St.		5320e I
FALSE FALSE		41138 DOT- Right of Way	401 E. Fayette St.	5	5320e I
	ICE MAILFALSEFALSEFALSEFALSEFALSEFALSEFALSEFALSEFALSEFALSEFALSETRUEFALSE	DICE MAILEXT.FALSEFALSEFALSEFALSEFALSEFALSEFALSEFALSEFALSEFALSEFALSEFALSEFALSETRUEFALSE	FALSE19041Police DeptFALSE19042Police DeptFALSE19043Police DeptFALSE19046Police DeptFALSE19076BPD OvertimeFALSE19076BPD OvertimeFALSE19077BPD UOFAUFALSE19078BPD Forensic BiologyFALSE19078BPD OVERUFALSE19098MDBAFALSE19098MDBAFALSE19098MDBAFALSE19098MDBAFALSE19155DPWFALSE19155DPWFALSE19246Mayor's OfficeTRUE19246Mayor's OfficeTRUE19347HealthTRUE19347HealthTRUE19872HealthTRUE19872DOT TrafficTRUE19914DOT TrafficTRUE19914DOT TrafficTRUE19917DOT TrafficTRUE19918DOT TrafficTRUE19918DOT TrafficTRUE19918DOT TrafficTRUE31063S11 Call CenterTRUE41043BPDFALSE41048BPDFALSE41048BPDFALSE41048BPDFALSE41049S11 Call CenterFALSE41049BPDFALSE41049BPDFALSE41049BPD	DICE MAILEXT.AGENCYLOCATIONFALSE19041 Police Dept601 E FayetteFALSE19042 Police Dept601 E FayetteFALSE19043 Police Dept601 E FayetteFALSE19047 Police Dept601 E FayetteFALSE19057 BPD Overnime601 E FayetteFALSE19076 BPD Overnime601 E FayetteFALSE19076 BPD Overnime601 E FayetteFALSE19076 BPD Overnime601 E FayetteFALSE19076 BPD Overnime601 E FayetteFALSE19089 MDBA5000 DRUID PARK DRIVEFALSE19089 MDBA5000 DRUID PARK DRIVEFALSE19089 MDBA5000 DRUID PARK DRIVEFALSE19069 MDBA5000 DRUID PARK DRIVEFALSE19160 DPW8201 Eastern BlvdFALSE19160 DPW8201 Eastern BlvdTRUE19346 Health1001 Fayette St.TRUE19346 Health1001 Fayette St.TRUE19347 Health1001 Fayette St.TRUE <td>PHONE LOCATION   FALSE 10041 Police Dept 601 E Fayette 55   FALSE 10041 Police Dept 601 E Fayette 56   FALSE 10042 Police Dept 601 E Fayette 56   FALSE 10042 Police Dept 601 E Fayette 56   FALSE 10042 Police Dept 601 E Fayette 56   FALSE 10047 Police Dept 601 E Fayette 56   FALSE 10076 BPD Forensic Biology 601 E Fayette 56   FALSE 10076 BPD Forensic Biology 601 E Fayette 56   FALSE 10076 BPD Forensic Biology 601 E Fayette 56   FALSE 100938 MDBA 5000 BRUD PARK DRIVE 56   FALSE 10094 MDBA 5000 ENUD PARK DRIVE 56   FALSE 10004 MDBA 5000 ENUD PARK DRIVE 56   FALSE 10160 DFW 801 Eastern BWd 56   FALSE 19495 Moyr's Office 100 Holiday St. 57   TRUE 19494 Holidh 1001 Fayette St. 58   TRUE</td>	PHONE LOCATION   FALSE 10041 Police Dept 601 E Fayette 55   FALSE 10041 Police Dept 601 E Fayette 56   FALSE 10042 Police Dept 601 E Fayette 56   FALSE 10042 Police Dept 601 E Fayette 56   FALSE 10042 Police Dept 601 E Fayette 56   FALSE 10047 Police Dept 601 E Fayette 56   FALSE 10076 BPD Forensic Biology 601 E Fayette 56   FALSE 10076 BPD Forensic Biology 601 E Fayette 56   FALSE 10076 BPD Forensic Biology 601 E Fayette 56   FALSE 100938 MDBA 5000 BRUD PARK DRIVE 56   FALSE 10094 MDBA 5000 ENUD PARK DRIVE 56   FALSE 10004 MDBA 5000 ENUD PARK DRIVE 56   FALSE 10160 DFW 801 Eastern BWd 56   FALSE 19495 Moyr's Office 100 Holiday St. 57   TRUE 19494 Holidh 1001 Fayette St. 58   TRUE

Se. 67

		PHONE			PHON
v	OICE MAIL	EXT.	AGENCY	LOCATION	TYPE
9	FALSE	4.11	147 Recs and Parks	3201 Boston St.	5320e I
0	FALSE	419	284 BPD Watch Center	601 E. Fayette St.	5320e l
	TRUE	416	586 City Hall	200 Holiday St	5320e
2	TRUE	42	159 DOT Traffic	414 N. Calvert St	5320e
3	TRUE	42:	393 ERS	7 E. Redwood	5320e
4	TRUE	424	176 Health Dept	7 E. Redwood	5320e
5	TRUE	42	594 Health Admin	1001 E. Fayette St	5320e
6	TRUE	420	687 ERS	7 E. Redwood	5320e
7	FALSE	42	702 BPD ECU	601 E Fayette	5320e
8	FALSE	42	710 BPD ECU	601 E Fayette	5 <b>32</b> 0e
9	FALSE	42	711 BPD ECU	601 E Fayette	5320e
20	FALSE	42	719 BPD ECU	601 E Fayette	5320e
21	FALSE	42	729 BPD ECU	601 E Fayette	5320e
2	FALSE	42	730 BPD ECU	601 E Fayette	5320e
3	FALSE	42	748 BPD ECU	601 E Fayette	5320e
4	FALSE	42	744 BPD ECU	601 E Fayette	5 <b>32</b> 0e
25	FALSE	42	745 BPD ECU	601 E Fayette	5320e
16	FALSE	42	746 BPD ECU	601 E Fayette	53206
27	FALSE	42	749 BPD ECU	601 E Fayette	53206
28	FALSE	42	755 BPD ECU	601 E Fayette	5320e
29	FALSE	42	760 BPD ECU	601 E Fayette	5320e
<b>30</b>	FALSE	42	761 BPD Radio Repair	601 E Fayette	5320e
81	FALSE	42	803 BPD ITS	601 E Fayette	53206
8 <u>2</u>	FALSE	42	818 BPD ITS	601 E Fayette	53206
35	FALSE	42	828 BPD UOFAU	601 E Fayette	53200
84	TRUE	42	986 DGS	500 Fallsway	53200
95 I	TRUE	42	1988 DGS	500 Fallsway	53206
36	TRUE	42	1989 DGS	500 Fallsway	53200
<b>8</b> 7	TRUE		026 Bureau oF Purchases	231 E. Baltimore	5320
98	TRUE		8057 DOT	520 Fallsway	5320
39 39	FALSE		3119 SAO	100 N. Calvert	53206
10	TRUE		8170 Fire 6th	401 E. Fayette	53206
-+	TRUE		B175 BCFD	6720 Pulaski Hwy	5320
41 10	TRUE		3188 ERS	7 E. Redwood	5320
42 43	FALSE		3222 SAO	100 N. Calvert	5320
43 44	FALSE		3223 SAO	100 N. Calvert	5320

1. 1.

-		PHONE			PH
V	OICE MAIL	EXT.	AGENCY	LOCATION	ТÌ
	FALSE	43285	Police Dept	601 E Fayette	539
	FALSE	43332	MOIT	ТВА	53
	FALSE	43333	MOIT	ТВА	53
	TRUE	43381	Mayor's Office	100 Holiday St	55
1	TRUE	43387	Mayor's Office	100 Holiday St	53
	TRUE	43468	DOT	417 E. Fayette St.	55
	FALSE	43815	DPW	2331 N. Fulton	55
	FALSE	43829	DPW	2331 N. Fulton	55
	TRUE	43861	Board of Elections	417 E. Fayette	55
	FALSE	44003	BPD Personnel	601 E. Fayette	55
_	FALSE	46118	SAO	120 E. Baltimore	55
	FALSE	46278	Sheriff's Office	100 N. Calvert	55
_	FALSE	46279	Sheriff's Office	100 N. Calvert	55
	FALSE	46280	Sheriff's Office	100 N. Calvert	55
_	FALSE	46281	Sheriff's Office	100 N. Calvert	53
	FALSE	46293	Sheriff's Office	100 N. Calvert	55
	FALSE	46324	Sheriff's Office	111 N. Calvert	53
	TRUE	49325	DOT	2025 Inverness Ave	53
-	FALSE	49351	BPD	425 S. Calhoun St	53
	FALSE	49856	Recs & Parks	1601 Pennsylvania Ave.	5
	FALSE	49862	BPD- Mobile Metro	601 E. Fayette St.	53
_	FALSE	49875	BPD-Commisioner	601 E. Fayette St.	53
	TRUE	49901	DPW Safety & Training	4 S. Frederick St.	5
-	FALSE	49908	BPD Recruiting	601 E. Fayette	5
	FALSE	49952	Police	601 E. Fayette St.	5
_	FALSE	49953	Police	601 E. Fayette St	5
_	FALSE	49957	BPD- Warrants	601 E. Fayette St.	5
_	FALSE	49961	BPD	601 E. Fayette St.	5
	TRUE		Health ACD	1001 E. Fayette St	5
-	TRUE	51867	Mayor's Office	100 Holiday St.	5
	TRUE		P Health	417 E. Fayette St.	5
_	TRUE		2 DPW	200 Holiday St. Rm 408	5
	TRUE	51991	DOT	414 Calvert St.	5
	TRUE		Rec & Parks	2600 Madison Ave	5
	TRUE		5 DGS	210 Guilford	5
-	TRUE		5 DPW	200 N. Holliday	5

1.1

_			PHONE				PHON
v	OICE MAIL		EXT.	AGENCY	LOCATION		TYP
-	TRUE		53686	DPW	200 N. Holliday		5320
1 2	TRUE		53708		200 N. Holliday		5320
+	TRUE			Health	417 E. Fayette St.		5320
9 4	TRUE			Health	417 E. Fayette St.	· · · · · · · · · · · · · · · · · · ·	5320
+	TRUE			Health OYVP	1001 E. Fayette St		5320
5 6	TRUE			Health OYVP	1001 E. Fayette St		5320
7	TRUE		56122	Health STD HIV	1001 E. Fayette St		532
8	TRUE		56130	Health STD HIV	1001 E. Fayette St	· .	582
9	TRUE			Health STD HIV	1001 E. Fayette St		532
-+-	TRUE			Health STD HIV	1001 E. Fayette St		532
90 11	TRUE			Health STD HIV	1001 E. Fayette St		532
1 12	TRUE			Mayor's Office	100 N. Holliday St		532
3	TRUE			Mayor's Office	100 N. Holliday St		532
13 14	TRUE		1	Mayor's Office	100 N. Holliday St		532
	TRUE			Mayor's Office	100 N. Holliday St	· ·	532
75 De	TRUE			Rec & Parks	3000 E. Madison Street	-	532
96 97	FALSE		56381	BPD Staff Review	601 E. Fayette		532
97 98	FALSE			Dental	1200 E. Fayette St		532
90 99	FALSE			Dental	1200 E. Fayette St		532
99 00	FALSE			Dental	1200 E. Fayette St	- Mar	532
-+	FALSE			Dental	1200 E. Fayette St		532
01	FALSE			Dental	1200 E. Fayette St		532
02	FALSE			BPD Forensic Biology	601 E Fayette		532
03	FALSE			BPD Forensic Biology	601 E Fayette		532
04	FALSE			BPD Forensic Biology	601 E Fayette		532
05	FALSE			BPD Forensic Biology	601 E Fayette		532
06 07	FALSE			BPD Forensic Biology	601 E Fayette		532
08	FALSE			BPD Forensic Biology	601 E Fayette		532
209	FALSE	_		BPD Forensic Biology	601 E Fayette		532
	FALSE			BPD Latent Print	601 E Fayette		532
10	FALSE			BPD Latent Print	601 E Fayette		539
11	FALSE			2 Clinical Services	1200 E. Fayette St		539
12				5 Clinical Services	1200 E. Fayette St		539
18	FALSE FALSE			7 Clinical Services	1200 E. Fayette St	. cr	589
14	FALSE			6 DPW	701 Reedbird Ave.		539
215 216	FALSE			5 Police Dept	601 E Fayette		539

		PHONE			PH
v	DICE MAIL	EXT.	AGENCY	LOCATION	ГY
7	FALSE	57136	Police Dept	601 E Fayette	 532
8	FALSE	57163	Police Dept	601 E Fayette	582
	TRUE	57196	MOHS	1731 E. Chase St.	589
0	FALSE	57401	Shake & Bake	1601 Pennsylvania Ave.	58
1	TRUE	57411	BCIT	401 E. Fayette Street	53
2	FALSE	57736	DOT	2601 Fall Rd	55
8	FALSE	57737	DOT	2601 Fall Rd	53
4	FALSE	57738	DOT	2601 Fall Rd	53
5	FALSE	57739	DOT	2601 Fall Rd	53
6	FALSE	57740	DOT	2601 Fall Rd	53
7	FALSE		DOT	2601 Fall Rd	53
9	FALSE		DOT	2601 Fall Rd	53
,	FALSE	57749	DOT	2601 Fall Rd	53
0	FALSE	57744	DOT	2601 Fall Rd	5 <b>3</b>
,	FALSE	57765	Health - Family Planning	1200 E. Fayette St.	53
2	FALSE	57830	BPD	601 E. Fayette	53
9	FALSE	57831	BPD	601 E. Fayette	59
•	FALSE	57836	Rec & Parks	Bentalou Rec Ctr	 55
5	TRUE	60029	Health Clinical	1001 E. Fayette St	53
6	TRUE	60154	Mayor's Office	100 N. Holiday St	55
7	FALSE		BPD Cyber Crimes	601 E Fayette	 59
8	TRUE	60888	BCFD - 911	601 E. Fayette St 911 Call Center	53 59
9	FALSE	60890	Police Dept	601 E Fayette	53 55
0	FALSE	6089	Police Dept	601 E Fayette	 53
1	FALSE	60896	5 Police Dept	601 E Fayette	 -
2	TRUE	1	6 Comptroller	100 N. Holliday	 55
8	TRUE	6109	5 DPW	4 S. Frederick	53
F	FALSE		8 BPD Special Ops	601 E Fayette	55 55
5	TRUE	6174	4 DOT	6400 Pulaski Hwy	+
6	TRUE	6308	2 Fire 6th	401 E. Fayette	55
t	TRUE		9 DHR	201 E. Baltimore	55
8	TRUE	-1	3 DGS	3800 Biddle	55
9	TRUE		4 Health	417 E. Fayette St.	5:
0	FALSE		1 BPD Crime Lab	601 E Fayette	5
1	TRUE	6376	6 Finance Central Payroll	401 E Fayette	5
2	TRUE	6378	6 DHR	201 E. Baltimore	5

#### 1 A 16 D

		РНО					PHC TYF
V	OICE MAIL	EXT		AGENCY	LOCATION		5320
	TRUE		63868	DHR	ТВА		5320
,	TRUE		63988		ТВА		5320
	TRUE			DOT Planning	417 E. Fayette St		5320
t	TRUE			DOT Traffic	414 N. Calvert St		5320
-	TRUE		64501	Health STD HIV	1001 E. Fayette St		532
T	FALSE			Dental	1200 E. Fayette St		532
t	FALSE			Clinical Services	1200 E. Fayette St		532
	FALSE			Clinical Services	1200 E. Fayette St		532
t	TRUE			DOT Traffic	414 N. Calvert St		
	TRUE		64826	President's Office	100 N Holliday St		532
	TRUE		64844	Rec & Parks	4915 Greenspring		532
	TRUE		64866	Planning	417 E. Fayette St		532
t	TRUE		64947	Mayor's Office	100 N. Holliday St		532
+	TRUE		65047	DPW	200 N. Holliday		532
	TRUE		65145	DPW	200 N. Holliday		532
r	TRUE		65149	DPW	200 N. Holliday	-	532
	TRUE		65154	DPW	200 N. Holliday		532
	TRUE		65700	Bureau oF Purchases	231 E. Baltimore		532
	TRUE		66130	Rec & Parks	3001 E. Drive		532
t	TRUE		66205	Board of Elections	417 E. Fayette		532
+	TRUE		66209	Board of Elections	417 E. Fayette		539
	TRUE		66268	DGS	3800 Biddle		532
┝	TRUE		66277	DGS	3800 Biddle		539
	TRUE		66309	BCFD - EMS	3500 W. Northern Pkwy		539
-	FALSE		66343	BDGS	4325 York Road		539
_	FALSE		6635	MOED	101 W. 24th St		532
_	FALSE			DPW	2331 N. Fulton		589
	FALSE			I DPW	3001 Druid Park Dr.		539
+	FALSE			) DPW	8201 Eastern Blvd		539
ł	FALSE			2 DPW	8201 Eastern Blvd		539
┝	FALSE			Health WIC	621 N. Eden		539
	FALSE			2 Police Dept	601 E Fayette		539
+	FALSE			9 Sheriff's Office	100 N. Calvert		53
-	FALSE			2 Sheriff's Office	100 N. Calvert		53
+	FALSE			6 DPW	8201 Eastern Blvd		53
	FALSE			2 DPW	200 Holiday St. 4th Floor		53

_		PHONE			
1	OICE MAIL	EXT.	AGENCY	LOCATION	
	FALSE	67294	DPW	200 Holiday St. 4th Floor	
t	FALSE	67296	DPW	200 Holiday St. 3rd Floor	
	FALSE	67452	DPW	200 Holiday St.	
2	TRUE	67551	DGS	200 Holiday St. 2nd Fl	
3	FALSE	67676	Police Dept	601 E Fayette	
4	FALSE	67678	Police Dept	601 E Fayette	
5	FALSE	67680	Police Dept	601 E Fayette	
06	FALSE	67685	Police Dept	601 E Fayette	
7	FALSE	67685	Police Dept	601 E Fayette	
8	FALSE	67686	Police Dept	601 E Fayette	
9	FALSE	6768	Police Dept	601 E Fayette	
0	FALSE	67688	B Police Dept	601 E Fayette	
1	FALSE	67689	Police Dept	601 E Fayette	
2	FALSE	67690	) Police Dept	601 E Fayette	
3	FALSE	6769	Police Dept	601 E Fayette	
	FALSE	67699	2 Police Dept	601 E Fayette	
5	FALSE	67770	Police Dept	601 E Fayette	
5	FALSE	6779	3 Police Dept	601 E Fayette	
7	FALSE	6797	5 BPD	601 E. Fayette Street	
9	FALSE	6807	1 Police	601 E. Fayette St.	
9	FALSE	6823	5 Immunization	1200 E. Fayette St	
0	FALSE	6823	7 Immunization	1200 E. Fayette St	
1	FALSE	6825	5 Immunization	1200 E. Fayette St	
2 2	FALSE	6843	3 DPW	9800 Loch Raven	
3	FALSE		5 DPW	9800 Loch Raven	
4	FALSE	6845	9 BPD	601 E. Fayette St.	
= 5	FALSE	6848	5 MOED	2401 Liberty Heights	
6	FALSE	6857	6 BPD Media Relations	601 E. Fayette	
17	FALSE	6860	2 Clinical Services	1200 E. Fayette St	
18	FALSE	6860	5 Clinical Services	1200 E. Fayette St	
9	FALSE	6887	2 MOED	1510 W. Lafayette Ave	
-+-	FALSE		3 MOED	1510 W. Lafayette Ave	
20 21	FALSE		4 MOED	1510 W. Lafayette Ave	
22	FALSE		9 Clinical Services	1200 E. Fayette St	
+	FALSE		0 BPD- Crime Lab	601 Fayette St.	
23 24	FALSE		9 BPD- Crime Lab	601 Fayette St.	

		PI	IONE			PH
	VOICE MAIL	E	KT.	AGENCY	LOCATION	TY
25	FALSE		69432	BPD	601 E. Fayette St.	532
6	FALSE		69447	BPD	601 E. Fayette St.	589
27	FALSE		69448	BPD	601 E. Fayette St.	53
28	FALSE		69449	BPD - Crime Lab	601 E. Fayette Street	53
29	FALSE		69466	BPD - Crime Lab/Drug Analysis	601 E. Fayette Street	55
80	FALSE		69582	BPD OIG	601 E. Fayette	53
81	FALSE		69583	BPD OIG	601 E. Fayette	53
92	FALSE		69721	BPD Hot Desk	601 E. Fayette	53
93	FALSE		69740	BPD Hot Desk	601 E. Fayette	53
34			69789	Finance Central Payroll	401 E Fayette	53
35		-		Finance Captial Accounts	401 E Fayette	53
36			69864	BPD Comstat	601 E. Fayette	53
<b>9</b> 7			69867	DHR	201 E. Baltimore st	59
<b>9</b> 8			69870	DHR	201 E. Baltimore St.	59
39			69875	DHR	201 E. Baltimore	53
ю	-			BPD Comstat	601 E. Fayette	55
FZ			69877	DHR	201 E. Baltimore	55
 42			69886	DHR	201 E. Baltimore	55
13	+			DHR	201 E. Baltimore	55
14	-		69890	DHR	201 E. Baltimore	53
15	-			DHR	201 E. Baltimore	53
46	+			BPD Comstat	601 E. Fayette	55
47				BPD Comstat	601 E. Fayette	55
<b>1</b> 8				BPD Central District	601 E. Fayette	55
19				BPD Central District	601 E. Fayette	55
50				BPD Central District	601 E. Fayette	55
51				BPD Central District	601 E. Fayette	55
52				BPD Central District	601 E. Fayette	55
53				BPD Central District	601 E. Fayette	55
54	+			BPD Central District	601 E. Fayette	55
55				Fire Mezz	401 E. Fayette	55
50 56				Fire Mezz	401 E. Fayette	53
57				Fire Mezz	401 E. Fayette	55
58				MOIT	401 E. Fayette	5
55 59				DPW	2331 N. Fulton	5